

**Annex C: NOMS Alcohol Best Practice Projects  
2006-08**

<u>Probation Area/Trust</u>	<u>Project Summary</u>	<u>Deliverables</u>	<u>Contact</u>
<b>Avon &amp; Somerset</b>	<p>To develop a training package, guidance and promotional materials to enable staff to undertake initial screening, provide advice and intervention and refer for full assessment, where appropriate.</p> <p>To pilot the 3 day training course and provide the opportunity for a number of staff who attended the Tier 2 training to gain Qualifications in Working with Substance Misuse.</p>	<p>3 training packages comprised of Powerpoint slides, student &amp; trainer manuals for:</p> <ul style="list-style-type: none"> <li>- 1 day Tier One course;</li> <li>- 3 day Tier 2 course; and</li> <li>- 5 day Tier 2 course.</li> </ul> <p><i>Alcohol Reduction</i> offender leaflet available in hard copy form.</p>	<p>Frank Meadows, Partnership Development Manager</p> <p>Tel: 01278 727101</p> <p>Mobile: 07711 128590</p> <p><a href="mailto:frank.meadows@avon-somerset.probation.gsi.gov.uk">frank.meadows@avon-somerset.probation.gsi.gov.uk</a></p>
<b>Gloucestershire</b>	<p>To develop a practice manual and training package for staff to deliver a 3 session brief intervention (BI) based upon that used in the United Kingdom Alcohol Treatment Trial (UKATT).</p> <p>To commission an independent evaluation of the brief intervention.</p>	<p><i>Brief, Motivational Enhancement Intervention for Alcohol Misusing Offenders</i> Report.</p> <p><i>Training Manual for Motivational Enhancement Therapy</i> (adapted from the UKATT MET Manual).</p> <p>Evaluation report.</p>	<p>Garry Holden, ACO External Development</p> <p>Tel: 01452 389212</p> <p>Mobile: 07909 686470</p> <p><a href="mailto:garry.holden@gloucestershire.probation.gsi.gov.uk">garry.holden@gloucestershire.probation.gsi.gov.uk</a></p>
<b>Greater Manchester</b>	<p>To lay the foundations for an ATR pilot in Salford through the appointment of an alcohol worker providing continuity with the local arrest referral scheme and specialist alcohol training to the offender management unit.</p>	<p><i>Implementing Alcohol Bail Conditions and Alcohol Treatment Requirements (ATRs) in Salford</i></p> <p>Progress Report.</p> <p><i>Salford Alcohol Treatment Bail Condition</i> process guidelines; process map and offender bail condition booklet.</p>	<p>Michael Ventris, Senior Probation Officer</p> <p>Tel: 0161 736 6441</p> <p><a href="mailto:michael.ventris@manchester.probation.gsi.gov.uk">michael.ventris@manchester.probation.gsi.gov.uk</a></p>

	To commission an independent evaluation of alcohol bail conditions and ATRs in Salford.	Evaluation report.	
<b>North East Region</b>	To plan, hold and evaluate a regional one day conference, engaging voluntary and community sector providers, to develop shared agendas for improving provision and a shared understanding of desired outcomes.	<i>North East Region Conference Summary</i> , including results from automated response data and presentations from the conference.	Carina Carey, Director of Offender Management  Tel.: 0191 383 9083  <a href="mailto:Carina.Carey@durham.probation.gsi.gov.uk">Carina.Carey@durham.probation.gsi.gov.uk</a>
<b>Northants</b>	To run a pilot with Aquarius to implement an alcohol screening tool to be used by staff where OASys has identified an alcohol need and for the Alcohol Liaison Worker to deliver a programme of one to one and group interventions.  To develop leaflets, presentations and deliver structured training events with the aim of developing an alcohol specified activity requirement.	<i>Probation Aquarius Alcohol Project Evaluation</i> report.  Practice Guidance for Probation Staff.	Andy Pemberton  Tel: 01604 658000  <a href="mailto:Andy.Pemberton@northamptonshire.probation.gsi.gov.uk">Andy.Pemberton@northamptonshire.probation.gsi.gov.uk</a>
<b>Thames Valley</b>	To produce training material and a practice manual to facilitate the roll-out of the Thames Valley Probation/AA Liaison Model.	<i>Thames Valley Link Scheme Manual</i> .  Training materials for 1.5 days OM course.	Gabriel Amahwe Assistant Director/ACO  Tel: 0118 9560466  Mobile: 07717 200585  <a href="mailto:gabriel.amahwe@thames-valley.probation.gsi.gov.uk">gabriel.amahwe@thames-valley.probation.gsi.gov.uk</a>
<b>North Wales</b>	To produce a comprehensive targeting matrix for alcohol provision and programmes.  To conduct a profile analysis of offenders who received secondary screening for alcohol	Summary of findings.  <i>North Wales Probation Area Alcohol Matrix</i> .  <i>AUDIT Report October 2005 – September 2007</i> .  Research report.	Wulf Livingston Area Manager Interventions  Tel: 01492 524029/530600  Mobile: 07748 300984  <a href="mailto:Wulf.Livingston@north-wales.probation.gsi.gov.uk">Wulf.Livingston@north-wales.probation.gsi.gov.uk</a>

<u>Probation Area/Trust</u>	<u>Project Summary</u>	<u>Deliverables</u>	<u>Contact</u>
<b>Avon &amp; Somerset</b>	To pilot and evaluate an Alcohol Counselling project using an intervention based on tiers one and two of MoCAM over the telephone in 2 sites (Mendip and Minehead).	An off-the-shelf independently evaluated programme of six 45 minute sessions of alcohol-specific interventions for delivery over the telephone.  A report at the termination of the project which evaluates the delivery process; and the effectiveness and cost effectiveness of the 2 models for telephone counselling (with initial assessment by phone or in person) compared with face to face counselling in reducing alcohol related harm and re-offending.	Frank Meadows, Partnership Development Manager  Tel: 01278 727101  Mobile: 07711 128590  <a href="mailto:frank.meadows@avon-somerset.probation.gsi.gov.uk">frank.meadows@avon-somerset.probation.gsi.gov.uk</a>
<b>Cheshire</b>	To commission an independent research organisation to evaluate the impact of Cheshire Probation Area's Alcohol Strategy in reducing alcohol related harm and re-offending rates in offenders who have received Alcohol Extended Interventions and the Alcohol Treatment Requirement	Interim report at the half way stage of the project (July 2009).  Full research report at project end (December 2009).	Peter Jones, Substance Misuse Manager  Tel: 01244 394500  Mobile: 07871 658880  <a href="mailto:peter.jones@cheshire.probation.gsi.gov.uk">peter.jones@cheshire.probation.gsi.gov.uk</a>
<b>Devon &amp; Cornwall</b>	To implement a developmental ATR model in Plymouth and Cornwall, involving the delivery of preparation for detox. and post-detox. motivational supportive counselling by Offender Managers and Supervisors	An ATR model in which health staff train, mentor and support Offender Managers and Supervisors to develop the necessary DANOS competences to deliver MoCAM compliant pre and post-detox services for offenders on ATRs	John Tucker External Contracts & Procurement Manager  Tel: 01752 827579  Mobile: 07921 934143  <a href="mailto:john.tucker@devon-cornwall.probation.gsi.gov.uk">john.tucker@devon-cornwall.probation.gsi.gov.uk</a>

<b>Gloucestershire</b>	To develop and pilot the Community Reinforcement Approach [CRA] for use within Alcohol Treatment Requirements (ATRs).	A manual for delivery of 5-8 session CRA intervention for ATRs.  Process chart for ATRs.  Project report, including learning points from pilot.	Garry Holden, ACO External Development  Tel: 01452 389212  Mobile: 07909 686470  <a href="mailto:garry.holden@gloucestershire.probation.gsi.gov.uk">garry.holden@gloucestershire.probation.gsi.gov.uk</a>
<b>Leicestershire &amp; Rutland</b>	Research project to improve end to end practice with and transition of offenders between prison and the community and between different screening, referral and treatment systems they encounter on route.	Research report providing empirical and indicative evidence of need and the extent to which current services, and their degree of connectedness, align with the key requirements of best practice.	Malcolm Jones (MJ) / Trevor Worsfold (TW)  Tel: 0116 2423272 (MJ) & 0116 2423202 (TW)  Mobile: 07718 905907 (MJ)  <a href="mailto:malcolm.jones@leicestershire.probation.gsi.gov.uk">malcolm.jones@leicestershire.probation.gsi.gov.uk</a>
<b>North Yorkshire</b>	Analysis of reasons for the attrition of women offenders subject to ATRs and development of ways to make the ATR more responsive to their complex needs.	Report with recommendations regarding additional support for women.  Revised treatment package more appropriate to women's needs which reflects recommendations of report  Evaluation of attrition post-implementation of package.	Joanne Atkin  Tel: 01904 698920  Mobile: 07717 630791  <a href="mailto:joanne.atkin@north-yorkshire.probation.gsi.gov.uk">joanne.atkin@north-yorkshire.probation.gsi.gov.uk</a>
<b>Suffolk, Hertfordshire &amp; Norfolk</b>	To conduct a user survey across the three probation areas to provide direct offender feedback on the value and benefits of the alcohol interventions delivered there to support a best value review of alcohol interventions across the sub-region.	User survey questionnaire designed and delivered by an independent contractor following a procurement exercise.  Final project report incorporating findings from the user survey and focus group and an action plan developed by a 'quality circle' of key local partners for the improvement and greater consistency of the delivery of alcohol interventions.	Julia Sharp Assistant Chief Officer, Suffolk Probation Area  Tel: 01473 480130  <a href="mailto:Julia.Sharp@suffolk.probation.gsi.gov.uk">Julia.Sharp@suffolk.probation.gsi.gov.uk</a>

<b>Surrey</b>	To develop, in conjunction with the Rehabilitation for Addicted Prisoners Trust (RAPt), a Correctional Services Accreditation Panel (CSAP) accredited programme aimed at meeting the needs of alcohol dependent offenders.	Programme, Theory, Training and Assessment Manuals that gain CSAP accreditation for delivery in a probation setting.	Steve Niechcial, Area Manager (Interventions)  Tel: 01483 860191  Mobile:077687 23863  <a href="mailto:Steve.Niechcial@surrey.probaton.qsi.gov.uk">Steve.Niechcial@surrey.probaton.qsi.gov.uk</a>
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2009-10

<b><u>Probation Area/Trust</u></b>	<b><u>Project Summary</u></b>	<b><u>Key deliverables</u></b>	<b><u>Contact</u></b>
<b>Gloucestershire</b>	To design and evaluate a specific service for women subject to alcohol treatment requirements (ATRs).	An ATR service design for women, informed by needs analysis and consultation with relevant partners i.e. commissioners, women's groups and women offenders.  Evaluation report of delivery of women's specific service to include proposals to improve practice.	Garry Holden, ACO External Development  Tel: 01452 389212  Mobile: 07909 686470  <a href="mailto:garry.holden@gloucestershire.probation.gsi.gov.uk">garry.holden@gloucestershire.probation.gsi.gov.uk</a>
<b>Hampshire on behalf of South East Region</b>	To improve continuity of alcohol treatment provision for offenders passing through prison establishments in the Region and being released into the community.	Final report with recommendations for developing 'through the gate' treatment pathway(s).	Barrie Crook, Chief Officer  Tel: 01962 842203  Mobile: 07771 506444  <a href="mailto:barrie.crook@hampshire.probation.gsi.gov.uk">barrie.crook@hampshire.probation.gsi.gov.uk</a>
<b>Leicestershire &amp; Rutland</b>	To commission a research study to evaluate the effectiveness of ATRs.	Report with findings and recommendations in suitable format for planning and commissioning services.	Malcolm Jones (MJ)/ Trevor Worsfold (TW)/ Carrie Peters (CP)  Tel: 0116 2423 272 (MJ), 0116 2423 202 (TW) & 0116 2423 204 (CP)  Mobile: 07718 905 907 (MJ)  <a href="mailto:malcolm.jones@leicestershire.probation.gsi.gov.uk">malcolm.jones@leicestershire.probation.gsi.gov.uk</a>
<b>London (1)</b>	To deliver training to Offender Managers (OMs) to familiarise them with the NOMS Alcohol Information Pack and the new NOMS Alcohol Interventions Guidance; and develop OMs' skills in working with and engaging offenders who misuse alcohol	Training package, including train-the trainers materials.  Final evaluation report.	Robin Latimer, Drug and Alcohol Development Manager  Tel: 020 7740 8518  Mobile: 07717 766319  <a href="mailto:robin.latimer@london.probation.gsi.gov.uk">robin.latimer@london.probation.gsi.gov.uk</a>

<b>London (2)</b>	To explore whether alcohol interventions delivered at the pre-programme stage, to support programme delivery and post programme have any impact on engagement and completion rates for the Integrated Domestic Abuse Programme (IDAP) and on reduced re-offending.	Preliminary and final evaluation reports.	<p>Carl Ferguson Senior Probation Officer Brent/Barnet/Enfield Business Support Unit</p> <p>Tel: 020 8366 6376</p> <p>Mobile: 07921 937900</p> <p><a href="mailto:carl.ferguson@london.probation.gsi.gov.uk">carl.ferguson@london.probation.gsi.gov.uk</a></p>
<b>North Wales</b>	To roll-out across Wales and evaluate the North Wales Targeting Matrix – Alcohol Provision and Programmes.	<p>Training programme.</p> <p>Evaluation report on processes and findings.</p>	<p>Stephen Ray Assistant Chief Officer</p> <p>Tel: 01492 513413</p> <p>Mobile: 07799 697501</p> <p><a href="mailto:stephen.ray@north-wales.probation.gsi.gov.uk">stephen.ray@north-wales.probation.gsi.gov.uk</a></p>
<b>South Wales</b>	To provide offenders subject to Intensive Supervision and Control (ISAC) community orders with alcohol activity requirements (AARs) with access to a Chartered Forensic Psychologist clinic and peer mentoring.	A model of delivery and research report.	<p>Christine Ace Assistant Chief Officer (ACO) – Interventions</p> <p>Tel: 01656 674790</p> <p>Mobile: 07810 854286</p> <p><a href="mailto:christine.ace@south-wales.probation.gsi.gov.uk">christine.ace@south-wales.probation.gsi.gov.uk</a></p>
<b>West Midlands</b>	To improve the skills of front line practitioners to deliver brief interventions to alcohol misusing offenders to Drugs & Alcohol National Occupational Standards (DANOS) through training linked to use of the NOMS Alcohol Information Pack.	Training materials including podcast version.	<p>Neil Appleby ACO Interventions</p> <p>Tel: 0121 248 2680</p> <p><a href="mailto:neil.appleby@west-midlands.probation.gsi.gov.uk">neil.appleby@west-midlands.probation.gsi.gov.uk</a></p>

<p><b>West Yorkshire</b></p>	<p>To ensure that problem drinking among young adult offenders (18 to 25), women offenders and black and minority ethnic (BME) offenders who are to be released on licence to Approved Premises is appropriately highlighted in sentence planning and that resources are properly coordinated 'through the gate' to ensure a seamless service based upon identified need.</p>	<p>Offender leaflets and guidance, designed in consultation with service users and partner organisations, for the day of release.</p> <p>Training materials designed for and delivered to Approved Premises staff.</p> <p>Report of evaluation of project.</p>	<p>Diana Johnson, Assistant Chief Officer</p> <p>Tel: 01924 885300</p> <p>Mobile: 07921 934114</p> <p><a href="mailto:diana.johnson@west-yorkshire.probation.gsi.gov.uk">diana.johnson@west-yorkshire.probation.gsi.gov.uk</a></p>
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